# COMMUNITY COLLEGE JOURNAL Advocate · Educate · Legislate

Formerly CPFA News • Published by the California Part-time Faculty Association

## WHY THE CRISIS AT CITY COLLEGE OF SAN FRANCISCO MATTERS

by Helena Worthen

On July 3, 2013, the Accrediting Commission for Community and Junior Colleges (ACCJC) declared that it would strip City College of San Francisco (CCSF) of its accreditation in July 2014. Loss of accreditation means loss of state, local and federal funding, and would quickly shut the 75-year old community college down.

Even to people who had been working on the accreditation process, this news was astonishing. The ACCJC had made no criticisms of the actual education that the college was providing. Why, people asked, would the body charged with protecting access to quality higher education choose to play the role of hatchet man?

#### A CASE OF HUBRIS

The ACCJC, which reviews institutions in California, Hawaii and the Pacific Islands, had imposed 64% of all sanctions issued nationally between June 2011 and June 2012. Other sanctioned colleges, according to past California Community College Council President Marty Hittelman's widely distributed document, "ACCJC Gone Wild," had been afraid to take direct action in response.

Failure to comply with ACCJC "recommendations" was seen as likely to result in increased sanctions. Referring to Barbara Beno, President of the ACCJC, one CEO told Hittelman, "It's Beno's way or the highway." Colleges might risk the imposition of a "special trustee" with total administrative power over the institution.

> When it picked City College, however, it picked a target deeply engaged with its city and community, where between 35% and 65% of the population at one time or another attended classes. The strength of the fight back suggests that the ACCJC, or specifically Barbara Beno, had over-

At first, it seemed possible to keep accreditation by cooperating while staying one step ahead of the ACCJC by organizing support and raising money. In Fall 2012 the College, led by AFT 2121 and the SaveCCSF Coalition, successfully passed Prop A, a San Francisco parcel tax specifically for keeping classes open at CCSF, and contributed mightily to the statewide effort on the Prop 30 Millionaire's Tax.

fired the elected Board of Trustees and replaced them with his "leadership team." At CCSF the effect was to clarify the nature of the struggle. People who had been "in the middle," hoping to avoid the worst by cooperation, decided they had nothing to lose by joining the fight. This group has

included some elected trustees, some faculty and students, local elected officials and many others in the community.

#### THEN ONE AFTER ANOTHER, A CASCADE OF ACTIONS **FOLLOWED**

On April 30, 2013, the California Federation of Teachers (CFT) with Local AFT 2121, filed a 298-page complaint with the US Department of Education, which oversees the Western Association of Schools and Colleges (WASC). The ACCJC is in turn a member of WASC.

**In June, 2013**, hoping to clear out the "labor relations problem" as an excuse for the ACCJC to not change its accreditation decision, AFT 2121 strengthened its bargaining stance (there is only an expired contract in effect presently) from closed to totally open and invited all members to sessions as part of the bargaining team. They also officially adopted a "package" settlement" strategy and offered to go into marathon bargaining in an effort to get a total agreement sooner.

On August 13, the Department of Education responded with a letter to ACCJC President Barbara Beno stating that the ACCJC itself was "out of compliance" with the accreditation process. The letter noted that the investigating team was almost all administrators, not faculty; it included her husband, a conflict of interest; it had escalated "recommendations" into "requirements" without explanation, and appeared to have other unnamed problems as well, which the Department of Education would proceed to review.

On August 21, 26 students were arrested for conducting an overnight sit-in at Mayor Ed Lee's office in order to demand his involvement. Mayor Lee had been non-responsive at this point in the crisis.

On August 22, San Francisco But when Special Trustee Robert City Attorney Dennis Herrera filed Agrella was imposed on CCSF, he two lawsuits. One was against the



CCSF students and community members, part of the Save CCSF coalition, demonstrate against an "ACCJC Gone Wild." Photos courtesy of Bridgid Skiba, City College of San Francisco.

ACCJC for unfair and possibility illegal business practices. The second was against the State Chancellor's Office, charging them with delegating their responsibilities to an "unmonitored" entity.

Soon after that, AFT 2121, the faculty union led by President Alisa Messer, filed a class action complaint against the ACCJC asking for injunctive relief and damages.

At the state level, Senators Jim Beall, D-San Jose, and Jim Nielsen, R-Gerber, co-chairs of the Joint Legislative Audit Committee, tasked the Bureau of State Audits to investigate the ACCJC, looking at the cost of accreditation and the impact of the ACCJC on students in the State of California.

**In August**, the State Chancellor's Office noted that, under pressure from community college districts to do something, it had formed an Accreditation Task Force to study the relationship between the ACCJC and the California Community Colleges generally.

#### On September 1, an 83-year old adjunct named Margaret

She had cancer, lacked access to healthcare and was nearly homeless. She had been teaching at Duquense

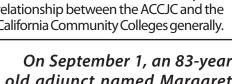
University near Pittsburgh for over 25 years and got laid off. At this time, the adjuncts at Duquense were attempting to organize. Duquense was protesting that as a "religious" institution they didn't have to abide by the National Labor

Last spring a conference was convened by the United Steel Workers, headquartered in Pittsburgh, which had agreed to organize the Duquense adjuncts. Daniel Kovalik, senior counsel to the USW, remembers Vojtko and said, in an OpEd in the Pittsbugh Post-Gazette, that she was "distraught." People from CCSF were present at that conference.

The CCSF contract is nationally known as an example of what is possible. They talked about decent pay, access to health insurance, and job security.

The bitter truth, which was driven home by the death of Margaret Mary, was that if she had worked at CCSF, she would still have been poor, but she would have had some job security, access to healthcare and some retirement. She might have still been working at 83, but she wouldn't have been laid off and she wouldn't have been nearly homeless.

Another face of that truth is, however, is that this makes CCSF a target for the national Lumina-style campaign to reform community colleges as degree and credential assembly lines, shooting for that Bia Goal of 60%. That may be another reason why the ACCJC decided to move so aggressively against CCSF and strip its accreditation. [to read about Margaret Mary, google "Death of an Adjunct."]



# continued on page 2

On September 19, State Superintendent Tom Torlakson urged

the ACCJC to rescind its decision

in the light of the letter from the

US Department of Education. On

September 26, the SFCC District, the

college's administrative unit, filed a

request for a review of the ACCJC's

plans to send a delegation from

CCSF to Washington, D.C. to give

oral comments at the hearing on

December 12th when the ACCJC's own

impressive, the most important factor

is the activism of the students and

community members themselves,

including many who are part of the

SaveCCSF coalition. Each one of the

official actions occurred after street

demonstrations, public meetings,

rallies, leafleting, civil disobedience,

marches from one part of CCSF

(especially the Mission Campus) to

City Hall, and actual sit-ins by students

in various offices on campus and at

City Hall. None of the official actions,

in other words, took place simply

because they were the right thing to

Education, which is a vast market,

has undergone fundamental

transformations since the days of the

California Master Plan when public higher education was seen as the great

equalizer and "all who can benefit" had

access. At the community college

level, the upheaval has two vectors.

A HONEYPOT FOR PRIVATIZERS

Now - briefly, why?

While this list of actions is

accreditation will be reviewed.

Presently, the SaveCCSF Coalition

decision with the ACCJC.

## Mary Vojtko died.

#### CONTENTS

IMHO: REPORT FROM THE CHAIR ......3 **COVERED CALIFORNIA, IS IT FOR ME? .....3** LIFE IN THE TWILIGHT ZONE: INEQUALITY INSTITUTIONALIZED ......3 PROSPECTING FOR DATA STREAMS IN A DATA DESERT .....4 **CPFA 2013 CALIFORNIA COMMUNITY** 

**COLLEGE FACULTY WAGE, SALARY, AND** PARITY ANALYSIS ......5 IS BEING AN ACADEMIC JERK THE SECRET TO SUCCESS? ......6 HIGH COST OF ACCREDITATION **DRIVES SOME COLLEGES TO "SHOP** AROUND" FOR BETTER DEALS ......8





CCSF students and community members sit in at Mayor Lee's office.

#### continued from page 1

One is to narrow opportunities down to employer-defined "skills" that can be used for short-term boosts to the economy and establish gatekeeping metrics that make transfers to state colleges and universities more efficient. This means cutting lifelong learning, ESL, the humanities and arts generally, and non-credit classes of all kinds.

The other is to monetize what remains: make those who will reap benefits from their education (transfer classes, career classes) pay for those benefits with higher tuition and fees. The result would be starve out low-cost community college programs and redirect students to private non-profit and for-profit institutions.

This strategy is part of the overall vision of the Gates, Walton and Broad Foundations. These foundations and others, like the Lumina Foundation, are also interested in reshaping higher education.

Lumina, in particular, was created out of what was left when the nation's biggest provider and guarantor of educational loans, USA Group, sold its operating assets to Sallie Mae. Lumina re-organized itself to use the remaining billions to promote the following mission, as stated on its IRS tax return for the year 2011: "to increase the percent of American with high-quality degrees and credentials by the year 2025."The exact percent, referred to by Lumina as its "Big Goal," is 60%.

Lumina distributed over \$40 million in grants in 2011, including \$1.5M to WASC in order to "transform the accreditation process." The next year, a half a million went directly to ACCJC. Other Lumina grants put muscle behind the Student Success Task Force and the Degree Qualifications Profile (DQP), which is supposed to "test the alignment" of student learning outcomes (SLOs) with

success in transfer to State university systems.

To participate, community colleges have to use the SLOs, which are criticized by faculty as phony busywork that encourages administrative micromanaging of what goes on in the classroom. On October 10, 2012, Barbara Beno wrote a letter announcing a Lumina award to the ACCJC and inviting community colleges to join the DQP project.

The spending of such significant amounts of private money to promote an agenda, even if that agenda sounds as harmless as Lumina's "Big Goal," skews a decision-making process that should be a public, bottom-up, open debate led by people who have a real-life stake in the issue. In the case of the ACCJC and City College, Barbara Beno's accreditation review process mirrors the corporate "my way or the highway" culture.

The culture of CCSF is quite the opposite. The faculty union has been strong for decades, though with ups and downs, with union leaders sometimes moving on to Academic Senate or even administrative positions, without completely selling their souls.

The faculty contract is nationally famous for its good pay, job protections, preference for full-time jobs, and benefits for part-timers, so there is not the customary chasm between full and part-time faculty. Students of all ages have no hesitation to take to the streets or occupy buildings. Over the last year, one official entity after another, even the more conservative ones, have responded angrily.

We should ask why any accrediting commission should be allowed to accept such funding. True, they are non-profits and

can legally take grants. But as accreditors, they do more than consult and advise -- they can enforce. This is convenient for the funders but violates what accreditation is supposed to be about. It has begun to look as if when Beno escalated the threat to SFCC, she may have seriously over-reached.

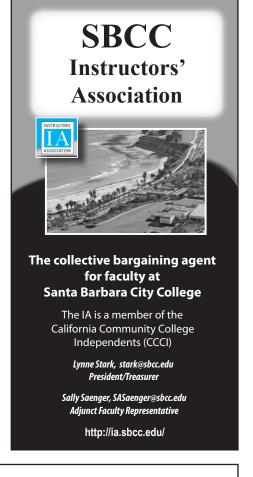
Grateful thanks to the people of AFT 2121, the CFT, the SaveCCSF Coalition and members of the CCSF community for gathering and posting the materials on which this article is based. All

errors are the responsibility of the author.

Helena Worthen has been involved in faculty organizing, especially in adjunct organizing, since the 1980s. She is Professor Emerita of



Labor Education from the University of Illinois and now works for the National Labor College. She lives with her husband, Joe Berry, in Berkeley and can be reached at hworthen@illinois.edu



#### COMMUNITY COLLEGE JOURNAL

Advocate • Educate • Legislate

#### **Editor, Publication Design**

Pamela Hanford

#### **Editorial Board**

David Donica, John Martin, David Milroy

#### **CPFA Executive Council**

John Martin, Chair jmartin@cpfa.org

David Milroy
Director of Administration
dmilroy@cpfa.org

Robert Yoshioka Legislative Analyst ryoshioka@cpfa.org

Pamela Hanford
Director of Publications
phanford@cpfa.org

David Donica
Director of Membership
ddonica@cpfa.org

Margaret Hanzimanolis Director of Public Relations and Communications

mhanzimanolis@cpfa.org

Beth Clary Greater L.A. Regional Director bclary@cpfa.org

#### Deborah Dahl Shanks Ex Officio

ddahlshanks@cpfa.org

California Community College Journal
(previously published as CPFA News) is
published twice yearly in the fall and spring
semesters by the
California Part-time Faculty Association.
Circulation: 51,000.

**Distributed** to legislators, faculty, administrators, and district board members throughout the California community college system.

Send address changes, manuscripts, and correspondence to:

editor@cpfa.org, or Editor, California Community College Journal c/o CPFA Post Office Box 1836 Sacramento, CA 95812

Email submissions preferred.

Correspondence and articles may be edited or condensed due to space limitations. Letters limited to 500 words and articles to 1000 words unless otherwise specified. Letters may be published. Op-ed pieces, news briefs on union organizing or contract negotiations particularly welcome. Human interest articles and opportunities to reprint items about the contingent faculty condition are encouraged. Unsolicited manuscripts submitted by mail should be accompanied by a stamped, self-addressed envelope. Signed articles express their authors' opinions and do not necessarily reflect the views of CPFA.

By mail subscription rates: \$12 per year. Outside U.S. add \$6/year for surface, \$20 for airmail. California Community College Journal is copyright © 2012 by the California Part-time Faculty Association.

#### POSTMASTER:

Send address changes to California Community College Journal c/o CPFA Post Office Box 1836 Sacramento, CA 95812

#### TO ADVERTISE:

Contact Pamela Hanford (editor@cpfa.org) 916.572.7732 or David Milroy (advertising@cpfa.org)

#### TO JOIN:

Contact David Donica (membership@cpfa.org)

TELEPHONES: CPFA Headquarters: 916.572.2732 CPFA Editorial Offices: 916.572.7732

## Part-Time Faculty Association

of Allan Hancock College



for Parity & Fairnesswhich advocates for

part-time faculty





A Union of Professionals

#### Part-time Faculty Association of Allan Hancock College

P.O. Box 1257 Santa Maria, CA 93456-1257

Phone: (805)352-0145 Email: ahcpfa@verizon.net Website: http://ca.aft.org/ahcpfa

#### **Scott Lucas Insurance**



I can help you navigate Covered California

Scott Lucas Insurance 800-811-0793 Scott@lucasins.com www.lucasins.com





## **Report from the Chair: IMHO**

CPFA is in its 15th year. Since 1998, we have made our presence felt—in advocacy, networking and conferences, and in weighing in on critical questions. In this time we have been able to carry the distinct perspective of part-time faculty to statewide bodies, such as the Chancellor's Office and the different unions.

For effective change, all levels of intervention are important: the departmental, the institutional, the union, the district and the personto-person. However, advocacy in Sacramento is emerging as the most critical arena during the next 18 months. My belief is that many of the solutions to predicaments faced by part-time faculty members will originate in or run through Sacramento, rather than be solved at local levels.

Part-time faculty must work together to move legislation, to sit at the statewide table on all critical issues, to bring a distinct perspective to policy discussions, and to work to develop remedies to the longstanding civil injustice of a two-tiered faculty system. We need to work alongside allies, when allies have identified themselves as such, as a powerful way to shift how the entire range of stakeholders view the interlocking forces that drive community college education. We need to insist upon our role in the system-wide transition that

is already upon us. This all takes time and resources to do the necessary work, and this is why we need your continued support!

We must be alert to how parity funds are being used, and we need to measure carefully the effects of a two-tiered tuition system. We must strive to show how our own virtually invisible labor holds up and sustains every single plan for transformation, success, accountability and efficiency. We must obtain and track the data to show how the abuse of full-time faculty overload opportunities have forced many part-time faculty out of their jobs, permanently.

Just as the Civil Rights Act of 1964 and the Voting Rights Act of 1965 had far-reaching consequences for every locality in America, the decisions made in Sacramento have deep consequences for the working conditions of part time faculty within the CCC System. Part time faculty must reach out to legislators, their aides and consultants to educate them and help them to work collectively toward crafting, advocating, and passing legislation that is favorable to the part time faculty cause.

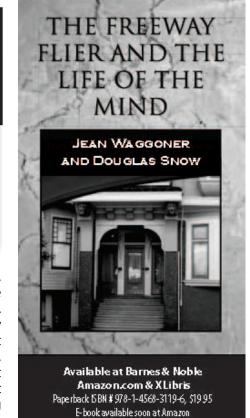
Fortunately, CPFA and its Executive Council are not alone in this adventure since there are numerous activists who continue to work on behalf of their part time colleagues in many different venues. They participate as leaders, often in an official capacity,

with their respective local bargaining units, statewide and local Academic

Senates and in other venues as well. They participate because they believe that they can make a difference. Stand with them! Lend to the rapidly growing part time activist movement your own intelligence and experience.

Not only in California, but throughout the United States, part time faculty activists are demanding an accounting of their pay, and an inventory of their predicament. National stories have been run in the Washington Post, The Nation, Atlantic, and of course the coverage from Inside Higher Ed and the Chronicle of Higher Education has grown exponentially this year.

This journal is one way in which we endeavor to reach out to all part time faculty in California. We are also improving our website, where you will find useful information (including back issues of this journal) to fuel your own local activism, and links to what is happening regionally and nationally. We will soon be launching social media campaigns and rapidly circulating news and ideas through Twitter, Facebook and blogging platforms. -- jmartin@cpfa.org



## COVERED CALIFORNIA: IS IT FOR ME?

http://jwedu.weebly.com

Could you be one of the millions of individuals who will benefit from Covered California or "ObamaCare"?

Many individuals and families will. For example, an individual that earns under 400% of poverty level (\$45,960.00) a year will receive a subsidy. A family of five can earn \$110,280.00.

If you have a pre-existing condition, you can no longer be declined or charged more. The insurance plans that will be offered are from major

see "Covered" on page 8

## Life in the Twilight Zone: Inequality Institutionalized

It has often been asked "Why do CCC part-time faculty earn so much less than full-time faculty and why hasn't the parity issue been challenged in court?"

I don't have an adequate or absolute answer --- but I fear it comes from the fact that the Ed Code (which is totally out of date and out of touch with reality) defined us as "temporary" workers with the idea in mind that we (PT) had full-time jobs in the private sector and were just coming in part-time in the evenings to lend technical knowledge in vocational type courses and hence did not need nor warrant FTE pay.

The CCC system was hastily formed from K-12 to serve a higher education purpose as the first two years of college for both transfer and vocational needs. So, they pulled concepts from both systems. On the one hand we are tied to K-12 through prop. 98 and STRS (pension system started for K-12 and expanded to include CCC) --- but not treated with the same rules. Once upon a time we even had a similar "credentialing system" as well (too bad that got lost, it certainly would improve quality).

Many of the original CCC instructors came out of K-12 with little or no "vetting" as they got a call and were hired on the spot (no 100's of applications, oral interviews or sample teaching -- just a friend calling asking "Would you like to teach here?").

On the other hand we are tied to higher education (CSU and UC) due to being the first two years of college/ university work and must matriculate our course content and grades --- but also are not treated with the same rules of load or rights.

Neither K-12 nor CSU has the 67% law. Neither allows unlimited OT for FT faculty. Both require pro rata pay for anyone teaching less than 100%.

The CCCs are stuck in the middle in a system that over uses part-time, non-tenure track, "temporary" workers with no one willing to fix it, let alone look at it. And yes, I believe the State Chancellor/Board of Governors, State Senate, local Boards of Trustees, local unions and senates, and ultimately the Legislature are all in collusion and/or culpable for the mess.

The only answer is for the State Chancellor and Superintendent of Education to agree that the CCC system is broken --- badly --- and has limped along based upon a patchwork quilt approach to laws, rules and regulations in a totally out of date Ed Code. If the system leadership won't do anything, and the unions won't do anything (because it might affect their precious perks) and the Senate won't do anything (because of its elitist attitudes of superiority), and local Boards and Administrations won't do anything (because of their fiscal bottom line and interest to keep hoards of reserves), then neither will the legislators (in our inept, do nothing government) who are responsible for writing/revising the Ed Code do anything because they are more concerned with the expediency of getting re-elected than doing the right thing for students and faculty.

The Legislature's ultimate "cop

out" is that "local bargaining and local control will take care of it." They have their heads in the sand (or somewhere darker)!

FT faculty seem to have one mantra "we want a raise/sabbatical/ time off/better healthcare..." --- but never "let's raise the pay parity of our PT colleagues/afford them FTE paid office time/give them benefits." THAT is the ultimate reason there is a two-tier system, because they CAN and because many still hold on to the philosophy and belief that we are "less than" them – an academic caste system.

Why hasn't this been challenged in court?

Simply, part-time, temporary faculty are not a "protected" class of employees and therefore can be legally exploited. In our "free market" economy, 'freedom' means the freedom to be exploited, freedom to work for less without benefits, freedom to hire and fire at will; but it seems not the freedom to be treated as an equal

If part-time faculty looked different from full-time faculty, then we might be recognized as a unique or special class that is being treated with prejudice and discrimination for our "differences". But we don't.

As a group we include all protected and non-protected classes as recognized in law. We are women and men, straight and gay, young and old, ethnically and religiously diverse, and from all walks of life and experience. We are the pictures of a diverse society ---- so we are not a protected class. If

we were all "purple" we might be able to make a case of discrimination due to a clear and observable difference.

But we aren't.

So why not start with equal work for equal pay for the actual instructional work we do? And why not require it in law? If your union contract has logically figured out that the instructional part of a contract load is 75% ---- then pay 75% or whatever you have defined. That should be your first interest in using 'new' money. Pay people for what they do and how they contribute to the welfare of your students, program and college. Pay/ treat others as you would expect to be paid/treated.

That said, PT faculty should be fully professionalized including office time, committee/department/division work ---- but that is not happening due to the paternalistic attitudes of faculty leaders who want to keep the power, perks and prestige. This is not to say that there are 'no' faculty leaders who believe in equality --- but they seem to be shouted down or voted down by the general full-time rank and file.

We have been placed in the proverbial Catch 22:

- "We don't want to ask you to do more because we don't have the money to pay you --- but we don't want to pay you more because you are not doing the same professional obligations as we do."
- "We can't/won't pay you more because we don't want to ask you to do more."

see "Twilight Zone" on page 8



## PROSPECTING FOR DATA STREAMS IN A DATA DESERT

by Margaret Hanzimanolis

#### **WHY CREATE A SUMMARY CHART OF PAY?**

The large majority of Part-time faculty who consult this chart, and have consulted these charts in the past, wish to see where their district stands in relation to statewide averages for hourly pay (see data sources below and chart, page 5).

This year, one might also consult a new column, the number of Part-time faculty in comparison with the number of full-time faculty, and thereby understand relative reliance on Parttime academic staffing, a critical metric discussed below. In addition, Parttime faculty are rightly curious about where they stand in relation to their own district's full-time colleagues, a dataset not always easily available from within a college or district. Parttime faculty may want to know how far their individual pay exceeds, or falls short of, the average hourly pay that other Part-time faculty in their particular district earn. (The statewide average was \$64.48 per hour in 2011). These three legitimate "curiosities" would be sufficient to justify the effort of transferring Datamart figures to a single chart in order to make visible various trends and comparative metrics for individual Part-time faculty with limited, personal, data needs.

The first lens, the one that most faculty members are interested in seeing, is the Part-time faculty hourly pay. In 2011, Cabrillo came out on top, but there was evidently a data error somewhere, because the next year (2012) it fell back to \$88.90 per hour, more typical of the historical figures for Part-time faculty hourly pay in that district.

As might be expected, three Bay Area districts consistently come out in the top five: Marin, Foothill-De Anza, and City College of San Francisco. Remember, however, these are "average hourly" figures---the total budget line item for Part-time faculty instructional services (not overloads and not Part-time support services) divided by the Full-Time Equivalent (FTE) Part-time faculty number (not headcount).

#### WHY DOESN'T SOME **OF THIS DATA MAKE SENSE?**

Remember, the Part-time faculty pay noted for each college is the average hourly pay. Had General Petraeus contracted at some California community college for \$150,000 per class, a sum he was almost paid at CUNY several months ago (before a firestorm erupted over such pay), the average Part-time faculty hourly pay would be skewed to a rather significant extent.

Foothill-De Anza, for instance, reported an "average" pay of \$104/ hour for Part-time faculty, yet the maximum pay, according to the contract, is \$115 per hour and the

first step/column is at \$77 per hour. between the (FTE) Part-time faculty if we look at the lowest hourly pay Using these two poles, the average hourly pay would be around \$86 per hour, assuming instructors were equally distributed along the steps and columns. Something, evidently, has skewed the average by almost \$20 per hour. In order for \$104 to be the average, 90% of the faculty would have to be working at the Ph.D. column and the highest seniority step. Has pay for the office hour been "added" in the calculation of the hourly teaching wage, without adding the extra hour worked (some colleges evidently do his)? Perhaps. Has a Petraeus-like figure received a handsome teaching fee, skewing the average? Perhaps.

So, when we see the average pay in our districts and compare that to our paychecks, we must remember there are many variables in the reporting methodologies that might make this chart "appear" inaccurate. Some districts may include hourly pay for non-credit instruction (which would lower the average pay) and some may not, for instance.

The hourly pay might be skewed if a district had a high proportion of their faculty at the upper end of the salary schedule, for one other possible explanation. This data, however, was submitted to the Chancellor's office, and is an official, presumably verifiable, report of financial records that are themselves subject to audit. If you believe the figures are skewed, you may want to make an appointment with someone in your district who can explain the numbers.

Have a look at the "Defined Parity" column alongside the "Average Actual Parity" column. It is easy to see that actual parity is quite far from defined parity in every single case. City College of San Francisco (CCSF), Marin, and Foothill-De

Anza (FHDA) have the best records in this respect. However, FHDA has only six Part-time faculty pay steps, and while CCSF has, admirably, a mirrored pay schedule—with the same number of pay steps for both faculty (FT and PT) the initial placement for Parttime faculty is the first step in the pay schedule.

Of these two barriers to true parity, the truncated Part-time faculty pay schedule is the more common explanation for the great gap between defined parity and actual parity. In addition, some districts have not used parity funds for Part-time faculty pay, and instead used this allocation for a FTF overload pay boost, and some districts have merely defined an ideal to which they 'aspire,' without adopting a timetable for achieving this ideal.

#### WHAT CAN WE "DO" WITH THIS DATA?

This is the fun part! If we take two sets of figures, 1) the difference in pay and the Full-time faculty, and 2) the number of FTE Part-time faculty upon whom a district depends (over the statewide average of 44%), we can estimate a District's savings. In the case of Mt Jacinto, we can estimate that the district saves about 6.5 million annually. A smaller district, San Mateo, realizes a savings of approximately 3.6 million annually by relying on Parttime labor at a higher rate (60%) than the statewide average (44%). Likewise Southwestern realizes annual savings of roughly 2.5 million annually because of its high reliance on Part-time faculty (61% of the FTE faculty are Part-time).

If these districts do not provide health coverage, office hours, sabbaticals, professional development, personal computers, and/or other benefits for which FTF alone are more typically eligible (and some do not), the savings may easily actually climb an additional 20%-to 7.8 million for Mt. San Jacinto, 4.3 million for San Mateo, and 3.1 million for Southwestern, annually.

Of course, if we believe that a more reasonable reliance on the Parttime academic workforce would be around 25% (FTE), the human resource savings to these three high-relianceon-Part-time faculty districts comes in at around 34 million annually. If we apply the cost of three key correctives (pay equalization, appropriate level of reliance on Part-time faculty, and prorata benefits) to all 72 districts, we can see the districts are saving hundreds of millions of dollars by relying on Part-

> time faculty. But let's arrive at savings to the state and districts another way.

> How much would it cost to equalize pay? Again using FTE and not headcount figures, we arrive at an average annual pay gap of \$40,000 (corrected

for average defined statewide parity). We multiply this corrected annual pay loss by the total Part-time faculty FTE (19,446), and we can easily estimate the amount of labor that Part-time faculty "donate" to California a year: around 800 million dollars, not including the value/cost of benefits. It takes just ten years to realize an 8 billion dollar savings!

#### REPRESENTATION

most in the Bay area or Los Angeles year), and 23,025 Part-time faculty area, are represented by CFT locals (6 participated in a paid office hour districts), Independent associations (3 districts) and CTA (1 district). But Part-time faculty at that time).

districts, we see that Part-time faculty are represented by the same unions: CFT locals (3 districts), Independents (1 district), CTA (5 districts) and CWA (1 district).

What is going on here? In the case of W. Valley Mission, Part-time faculty have been represented by a union, presumably for three decades, yet are paid only 19% of their Full-time colleagues. It may be time to ask, just what kind of representation is this.

#### **COMPARISON** WITH OTHER CATEGORIES

System-wide, Part-time faculty earn, on average, around 53% of what Full-time faculty earn for doing exactly the same job (correcting for the higher workload facing FTF by building into the formula average statewide defined parity—77%).

- Women earn, on average, 77% of what men earn (2010).
- African-Americans earn, on average, 75% of what white workers earn (2010).
- A college graduate earns, on average, 68% of an advanced degree holder (2011).
- CA CC Part-time faculty earn, on average, 53% of what Full-time faculty earn (2011).

This indicates the legalized pay discrimination that Part-time faculty face, solely on the basis of employment status, may well be greater than any other category that is commonly tracked.

#### DATA ABOUT PART-TIME FACULTY **HEALTH BENEFITS AND OFFICE** HOUR PAY NOT AVAILABLE

The number of Part-time faculty who are utilizing a district-sponsored health care benefit and the number of participants in office hours does not appear on the Chancellor's office data tables for 2011 and 2012. This data was included on the annual chart of comparative salary created by Chris Storer in the past. They have been omitted from the comparative chart for 2011-2012 because it is impossible to verify the data.

However, for the last year about which we have data (2007), 3,743 Part-time faculty received some sort of health care benefit (out of 43,656 The top ten pay rates in the state, Part-time faculty employed that program (approximately 65% of the

CHRIS STORER, A PART-TIME PHILOSOPHY PROFESSOR who recently retired from Foothill-De Anza CC District, has collected and analyzed this publicly available data about Part-time faculty pay and working conditions since 1990. He is single-handedly responsible for the best collected, synthesized, and analyzed longitudinal data for Part-time faculty pay in the United States. The summary charts which he has created, similar to the one accompanying this article, have been published in the Commu-

nity College Journal (originally CPFA News) since its inception.

#### Data sources:

1. Pay: Average Hourly pay for Part-time faculty and annual salary for Full-time faculty were imported from the California Community Colleges Chancellor's Office website, the repository of required financial and data records, made available to the public via Datamart. Readers interested in accessing the raw data should go to the 2011 "Faculty and Staff Report," in Datamart. A data table including 2012 figures, recently made available, will be included in the spring 2014 issue of the California Community College Journal (CCCJ).

It takes just ten

years to realize \$8B

in \*savings\* ... or an

\$8B donation to the

state of California by

part-time faculty.

- 2. Average annual pay: The Part-time faculty Full-time equivalent (PTF FTE) "Average Annual Pay" was determined by multiplying the average hourly pay in a district by 525. The Postsecondary Education Commission (CPEC) has determined that 525 in-classroom hours equals a Full-time
- 3. Union affiliation: This has been imported from the 2008 Parity and Salary chart published in the 2008 spring issue of the CCCI, though updated to reflect several changes in representation of Part-time faculty.
- 4. Faculty numbers: The number of Full-time equivalent (FTE) Part-time faculty and the number of Full-time faculty, can be found on Datamart, under the heading "Employee Category Full-time Equivalency (FTE) Distribution."
- 5. Parity definition: The 2001 California Budget Act Appropriation called for Community College districts to define parity for Part-time faculty, as a percentage of the Full-time faculty workload (subtracting the non-teaching work duties of Full-time faculty members) This Act added "parity" dollars to the funding stream for Community Colleges. Approximately half of California CC districts have defined parity, in accordance with the intent of the law. The defined parity column indicates that percentage of a Full-time faculty member's workload that a district and a faculty union has agreed is devoted exclusively to classroom teaching. Thus, if a district has "defined" the parity percentage as 77% (the state average), it has decided that, on average, a Full-time faculty devotes 77% of her time to teaching, and 23% to committee work, curriculum development, governance and other matters. The "defined parity" percentages used in this chart were imported from the chart published in 2008 in the CPFA Journal and have not been updated.
  - 6. Average Actual parity: This percentage was determined via a simple mathematical operation. The Average PTF FTE Annual pay divided by the Average FTF annual salary, for each district.
  - 7. Gaps in data: In those unusual cases where a district did not report, I have used the 2008 hourly pay figure, and boldfaced the data.



### CPFA 2013 California Community College Faculty Wage, Salary, and Parity Analysis

#### **CAUTION: THIS DATA MAY BE HARMFUL TO YOUR MENTAL HEALTH AND SELF-ESTEEM**

data compiled by Margaret Hanzimanolis, please contact mhanzimanolis@cpfa.org for comments or corrections

Cermins		data complied by Margaret Harizimanons, please contact minarizimanons@cpia.org for comments or corrections													
Section   Columbia	ORNIA PARA	rage pay			9 끈	₹	<u>_</u>	rage	<u>а</u> щ	'age	<del>a</del>	in ir 2008	age.		
Calerdino \$112/02 CFI CFI 1218 145 39-945 37-83.5 SS9811 SF0.022 SS0.673 SS9.611 47.7295 SS6.889 72% 67% Forcefull-Array \$103.51 ND NO 12 FS 54 M 53.41% SS9.5 SS9.673	CPFA	Aver	_		enui ty F	acu	stafí T	Ave of		^ver ary	PTE unu		Aver	al arity	
Calerdino \$112/02 CFI CFI 1218 145 39-945 37-83.5 SS9811 SF0.022 SS0.673 SS9.611 47.7295 SS6.889 72% 67% Forcefull-Array \$103.51 ND NO 12 FS 54 M 53.41% SS9.5 SS9.673		TF /	nion ion	noin	d/t	ae	nic e P	TF	TF Je a	.∓ Sa	TF I	је П	i⊤ & l	ctu:	arity ion
Calerdino \$112/02 CFI CFI 1218 145 39-945 37-83.5 SS9811 SF0.022 SS0.673 SS9.611 47.7295 SS6.889 72% 67% Forcefull-Array \$103.51 ND NO 12 FS 54 M 53.41% SS9.5 SS9.673		11 P urly		F ur	nure ck fa	출교	of Fr ader io ar	08 P urly	08 P eraç	08 F nual	11 P eraç	erag F F1 11	11 F nual	11 A eraç	F P.
Main Main S10688 CFI CFI CFI 28 2 94 59.4478 598.52 806.73 899.34 598.147 10.748 \$101.421 59% 59% 500 500 500 500 500 500 500 500 500 50					Te	₽ E F	wh wh							\ <u>\</u> \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	
Francisco															62%
Mina Coolad															700/
San Francisco San Fannacion San Fannacion San Fannacion San Joseph Num San Joseph															
Samta Menimaria  Samta Samta Seria Montria  Samt Jose Evergree  Samt Maiden  Samt Samt Seria Montria  Samt Maiden  Samt Samt Seria  Samt Samt Seria  Samt Samt Samt Seria  Samt Samt Samt Samt Samt Samt Samt Samt															
San Jose-Ferriprenia   \$88,08   CFT   CFT   7230   197   461,444   \$87,03   \$46,681   \$543,70   \$46,242   \$12,145   \$88,046   \$53%   \$61%   \$500   \$61%   \$61.00   \$63.00   \$71.00   \$7															0070
San Marken  San San CFT  CFT  776  777  777  777  777  777  777  7															81%
Cervins	San Mateo														
El Camino	Cerritos														
Santa Bantaera	Chabot-Las Positas		IND	IND	306	205					\$44,714				75%
Schome   Salt   M.D.   M.D.   309   302   49.43%   380.31   \$42,155   368,775   \$42,950   1.88%   \$83,001   \$68,000   \$68,00	El Camino														75%
Line Angelese  \$8121 CFT CFT   1372   1362   48.29%   5102.46   583.792   584.789   \$42.853   20.74%   \$883.904   48.9%   80%  Williams   576.25 CFT CFT   479   224   42.49%   579.25 581.605   586.219   34.160   0.00%   585.807   48.9%   60%  Remails   576.95 CFT CFT   479   229   48.13%   378.87   584.407   581.422   583.899   3.66%   585.807   48.9%   60%  Remails   576.95 CFT CFT   479   279   48.13%   378.87   584.407   581.422   583.899   3.66%   585.807   48.9%   60%  Remails   574.95 CFT CFT   471   491   30.95%   385.41   336.233   583.120   338.324   3.36%   587.852   48.9%   60%  Remails   573.12 CFT CFT   471   471   571   571   48.44%   579.17   338.899   378.22   334.36%   575.78   586.797   47%  Remails   571.27 CFT A CFT A LIFE   491   30.95%   380.11   336.233   583.105   383.51   570.95   586.797   47%  Remails   571.27 CFT A CFT A LIFE   491   30.95%   380.11   336.233   583.105   383.51   570.95   586.797   47%  Remails   571.27 CFT A CFT A LIFE   491   491.28															
Ventura								•							
Peraltal  \$79.98 CFT CFT 319 296 48.13% \$78.87 \$41.407 \$81.442 \$39.80 3.66% \$83.903 \$48% Contra Cotab  \$73.01 CFT CAT CTA 22.12 127 \$3.92 \$45.575.1 \$40.693 \$85.463 \$39.328 3.385.87 \$87.822 \$45% 60% Contra Cotab  \$73.02 CFT CFT 114 491 30.996 \$69.11 \$36.283 \$83.160 \$38.331 5.70% \$86.79 7.7 \$40.000 \$71.27 CTA CTA 215 172 \$44.44% \$79.17 \$36.283 \$87.023 \$48.7 \$40.000 \$83.335 5.70% \$86.79 \$77.000 \$80.91 \$70.27 \$40.000 \$77.27 CTA CTA CTA 4.44 \$49 30.99 \$80.99 \$80.91 \$36.278 \$77.000 \$38.335 5.70% \$80.92.09 \$47% \$40.000 \$77.27 CTA CTA 4.44 \$49 30.90 \$40.99 \$80.91 \$80.50 \$40.000 \$80.85 \$10.00 \$71.27 CTA CTA 4.44 \$49 30.90 \$40.99 \$80.90 \$80.															
Rich Hohndo   \$74.91 CTA   CTA   223   127   36.29%   \$77.51   \$40.0993   \$86.492   \$39.398   \$33.85   \$57.802   \$67.500   \$70.0000   \$70.00000   \$70.00000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.0000   \$70.00000   \$70.00000   \$70.00000   \$70.00000   \$70.000000   \$70.000000   \$70.000000   \$7															75%
Contrac Costal															60%
Los Risos   \$7.02 CFT   CFT   1114   491   30.59%   \$89.11   \$36.278   \$77.090   \$38.376   56.7%   \$82.294   47%   47%   47%   47%   \$70.17   \$38.293   \$79.090   \$38.173   \$5.678   \$83.894   46%   48%   47%   4															
Antelonge Valley  Mr. San Antonio  S7 127 CT AC CTA  448 309 40 993 596 F35 S55 64 582-14 587 497 57 58 585 597 73 58 582 597 598 598 598 598 598 598 598 598 598 598															7070
Mis San Antonio   \$71.27   CTA   CTA   446   309   40.93%   \$66.75   \$35,044   \$92,142   \$37,417   \$6.77%   \$94.938   39%   \$75.															
Redwoods	Mt. San Antonio														
Coast	Redwoods														80%
Gavilan   S67.51 CTA   CTA   75   71   48.63%   \$63.71   \$33.433   \$82.941   \$35.443   \$6.14%   \$88.456   40%   \$88.456   \$4.94%   \$86.524   \$86.77   \$75.00   \$88.456   \$4.94%   \$86.524   \$80.092   \$35.354   \$1.17%   \$89.293   \$8%   \$89.585   \$80.000   \$80.00000   \$80.00000   \$80.00000   \$80.00000   \$80.00000   \$80.00000   \$80.00000   \$80.	Coast	\$69.24	CTA		482	391	44.79%	\$70.15	\$36,829	\$93,681	\$36,351	-1.30%	\$97,665	37%	75%
Riverside   \$67.34 CTA   CTA   426   320   42.90%   \$65.65   \$34.944   \$90.092   \$35.354   1.17%   \$93.229   38%   San Joaquin Della   \$66.75   CTA   CTA   CTA   276   276   1.18%   \$54.04   \$33.642   \$66.251   \$35.056   \$7.61%   \$91.646   38%   83%   \$8	Yuba	\$68.84		AAUP	136			\$64.34			\$36,141		\$92,012		
San Jasquin Delta   S66.77 CTA   CFT   227 61   21.18%   \$64.04   \$33.642   \$86.521   \$35.054   4.20%   \$90.887   39%   80%   S0stano   \$66.63   CTA   CTA   172   88   33.85%   \$66.63   \$34.981   \$77.645   \$45%   58%	Gavilan														
South Orange   \$66.72   CTA   338   394   60.71%   \$62.01   \$32.551   \$88.318   \$35.028   7.61%   \$91.546   39%   83%   Solano   \$56.56   CTA   CTA   216   255   54.14%   \$81.44   \$42.256   \$88.596   \$34.577   18.17%   \$92.007   38%   70%															000/
Solano   \$66.63   CTA   CTA   172   88   33.85%   \$66.63   \$34,981   \$77.645   \$34,981   \$0.00%   \$77.645   \$45%   \$50.00m   \$65.75   IND   IND   IND   127   124   49.40%   \$63.39   \$33.280   \$97.607   \$34.519   \$35.200   \$36.503   \$35.00m   \$35.50   \$30.00m   \$70.00m   \$35.50   \$35.00m   \$35.00								•							
Chaffey															83%
Ohlone   \$65.75   ND   ND   127   124   49.0%   \$63.39   \$33.280   \$97.667   \$34.519   3.72%   \$101.697   34%   San Luis Obles   \$65.85   \$85.11   \$52.083   \$73.847   \$35.416   \$67.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$80.375   \$47.28   \$4															70%
San Luis Obispo (S65.03 CFT CFT 166 155 48.29% \$61.11 \$32.083 \$73.447 \$34.141 6.41% \$80.375 42% Grossmont-Cuyamaca \$61.89 IND IND 325 284 46.63% \$89.15 \$31.054 \$76.617 \$35.52 \$40.00% \$80.915 41% Grossmont-Cuyamaca \$61.89 IND IND 325 284 46.63% \$89.15 \$31.054 \$76.617 \$35.52 \$40.00% \$80.915 \$41.61 \$419 \$419 \$419 \$419 \$419 \$419 \$419 \$41															1070
Grossmort-Cuyamace   \$63.89   NID   NID   325   224   46.83%   \$59.15   \$31.054   \$57.617   \$33.542   \$8.01%   \$80.915   41%   \$10										. ,					
Glendale   \$61.81   CFT   CFT   224   174   43.72%   \$62.11   \$32.800   \$38.227   \$32.450   0.44%   \$86.835   37%   Pasadena   \$61.74   IND   IND   419   277   39.80%   \$61.41   \$22.261   \$85.824   \$32.411   0.74%   \$86.199   38%   Yosemile   \$61.29   IND   IND   419   277   39.80%   \$61.41   \$51.77   2.77%   \$84.816   38%   70%   70%   705   715   50.35%   \$50.44   \$31.311   \$81.286   \$32.177   2.77%   \$84.816   38%   70%   70%   705   715   50.35%   \$50.44   \$31.311   \$81.286   \$32.177   2.77%   \$84.816   38%   70%   70%   70%   705   715   705.715	· ·														
Pasadene	Glendale							•		' '			. ,		
San Diego   \$61.21 CFT CFT   705   715   50.35%   \$60.41   \$31.710   \$68.062   \$32.135   1.34%   \$78.204   41%   Palomar   \$61.05 CFT CFT   320   317   49.76%   \$58.58   \$30.755   \$92.219   \$32.051   4.21%   \$94.418   34%   Palomar   \$60.97 CTA   169   67   26.39%   \$55.09   \$28.922   \$82.696   \$32.015   10.69%   \$96.185   37%   75%   \$50.044   \$80.77   \$36.07   \$74. CTA   169   67   26.39%   \$55.09   \$28.922   \$82.696   \$32.015   10.69%   \$96.185   37%   75%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.777   \$31.694   -0.31%   \$56.1918   51%   \$50.044   \$82.044	Pasadena	\$61.74	IND	IND	419	277	39.80%	\$61.44	\$32,261	\$85,824	\$32,414	0.47%	\$86,199	38%	
Palomar   \$61.05   CFT   CFT   320   317   49.76%   \$88.88   \$30,755   \$92,219   \$32,051   4.21%   \$94.418   34%   Citrus   \$60.98   CFT   CTA   169   67   28.39%   \$55.09   \$28,922   \$82,696   \$32,015   10.69%   \$86,185   37"   75%   \$50.00   \$80.97   CTA   CTA   183   283   60.73%   \$60.56   \$31,763   \$82,777   \$31,694   -0.31%   \$561,918   51%   \$60.65   \$31,763   \$80.00   \$32,015   0.06%   \$86,185   37"   75%   \$60.65   \$31,763   \$80.00   \$32,015   0.06%   \$86,191   \$31,505   \$31,603   \$31,507   -0.71%   \$80,745   39%   \$60.65   \$31,763   \$80.60   \$31,503   \$31,507   -0.71%   \$80,745   39%   \$60.65   \$31,763   \$80.65   \$31,763   \$80.60   \$31,503   -0.71%   \$80,745   39%   \$60.65   \$31,763   \$80.60   \$31,503   -0.71%   \$80,745   39%   \$60.65   \$31,763   \$80.60   \$31,503   -0.71%   \$80,745   39%   \$60.65   \$31,763   \$80.89   \$80.94   \$60.47   \$80.474   \$84.88   \$82.812   \$90,230   \$31,159   \$81.5%   \$91,056   34%   53%   \$80.60   \$83.60   \$80.99   \$60.75   \$60.69   \$80.276   \$80.94   \$82.76   \$80.99   \$80.94   \$80.99   \$	Yosemite	\$61.29		IND	313	171		\$59.64		\$81,286	\$32,177	2.77%	\$84,816		70%
Citrus \$60.98 CFT CTA 169 67 28.39% \$55.09 \$28.922 \$82.696 \$32.015 10.69% \$86.165 37% 75% Southwesterm \$60.37 CTA CTA 104 100 49.02% \$60.56 \$31.763 \$82.017 \$31.694 -0.31% \$61.918 51% Monterey \$60.07 CTA CTA 104 100 49.02% \$60.51 \$31.763 \$86.062 \$31.537 -0.71% \$80.745 39% 887.08 \$80.00 CTA CTA 437 172 28.24% \$55.01 \$28.875 \$86.109 \$31.505 9.11% \$80.745 39% 881.818 \$9.35 CTA CTA 437 172 28.24% \$55.01 \$28.875 \$86.119 \$31.505 9.11% \$89.745 39% 881.818 \$9.90 CFT CTA 236 244 50.83% \$56.52 \$29.673 \$78.231 \$31.012 4.51% \$80.894 38% \$58.014 CARA 10.0 \$40.02% \$56.52 \$29.673 \$78.231 \$31.012 4.51% \$80.894 38% \$58.014 CARA 10.0 \$80.02% \$56.52 \$29.673 \$78.231 \$31.012 4.51% \$80.894 38% \$58.014 CARA 10.0 \$60.955.20% \$50.94 \$22.74 \$84.082 \$30.970 5.85% \$91.780 34% 75% \$80.098 \$88.276 \$30.634 1.78% \$89.825 \$47% \$80.098 \$88.276 \$30.634 1.78% \$89.825 \$47% \$80.098 \$80.009 \$80.00	San Diego								. ,						
Southwestern \$60.37 CTA CTA 183 283 60.73% \$60.56 \$31.794 \$82.777 \$31.694 .0.31% \$61.918 \$1% Monterey \$60.07 CTA CTA 104 100 49.02% \$60.51 \$31.763 \$60.602 \$31.537 .0.71% \$80,745 39% West Hills \$59.35 CTA CTA 437 172 28.24% \$55.01 \$28.875 \$86.119 \$31.505 9.11% \$85.708 37% 88% West Hills \$59.35 CTA CTA 437 172 28.24% \$55.01 \$28.875 \$86.119 \$31.505 9.11% \$85.708 37% 88% West Hills \$59.35 CTA CTA 447 172 28.24% \$55.01 \$28.875 \$86.119 \$31.505 9.11% \$85.708 37% 88% Signar \$59.07 CTA CTA 26 244 50.83% \$56.52 \$29.673 \$31.159 8.15% \$91.056 34% 55% Signar \$59.07 CTA CTA 236 244 50.83% \$56.52 \$29.673 \$23.21 \$31.012 4.51% \$80.894 88% \$58.8140 \$30.970 5.85% \$91.780 34% 75% Mendocino-Lake \$58.99 CFT CFT 212 162 43.32% \$55.73 \$29.258 \$88.136 \$30.970 5.85% \$91.780 34% 75% Mendocino-Lake \$58.06 CWA CTA 180 56 69 \$5.20% \$50.94 \$28.744 \$84.082 \$30.692 6.78% \$84.478 36% E018 \$80.094 \$88.35 CTA CTA 358 221 38.17% \$57.33 \$30.098 \$88.276 \$30.694 1.78% \$89.025 34% E018 \$80.094 \$88.276 \$30.694 1.78% \$89.025 34% E018 \$80.094															
Monterey   \$60.07   CTA   CTA   104   100   49.02%   \$60.51   \$31,763   \$68,062   \$31,537   -0.71%   \$80,745   39%   West Hillis   \$99.35   CTA   CTA   437   172   28.24%   \$55.01   \$28,875   \$86,119   \$31,505   \$9.11%   \$85,708   37%   887   West Hillis   \$99.35   CTA   CTA   437   172   28.24%   \$55.01   \$28,875   \$86,119   \$31,505   \$9.11%   \$85,708   37%   887   West Hillis   \$99.35   CTA   CTA   236   244   50.83%   \$56.52   \$29,673   \$78,231   \$31,012   4.51%   \$80,894   38%   \$80,814   \$85,99   CFT   CFT   2162   43.32%   \$55.73   \$29,256   \$30,897   5.85%   \$91,780   34%   75%   Mendocino-Lake   \$58.46   CTA   IND   56   69   55.20%   \$50.94   \$28,744   \$84,082   \$30,692   6.78%   \$84,478   36%   \$80,0084   \$88,755   \$88,895   \$88,895   \$88,755   \$88,895   \$88,755   \$88,895   \$88,755   \$88,895   \$88,755   \$88,895   \$88,755   \$88,895   \$88,755															75%
Kerm															
West Hills	· ·								. ,	. ,					88%
Sierra									. ,		. ,				
Santa Clarita \$88.99 CFT CFT 212 162 43.32% \$55.73 \$29.258 \$88.136 \$30.970 5.85% \$91.780 34% 75% Mendocino-Lake \$58.46 CTA IND 56 69 55.20% \$50.94 \$28.744 \$84.082 \$30.692 6.78% \$84.478 36% Clorg Beach \$88.35 CTA CTA 186 167 47.31% \$51.44 \$27.006 \$78.407 \$30.634 1.78% \$89.625 34% Butte \$58.06 CWA CTA 186 167 47.31% \$51.44 \$27.006 \$78.407 \$30.634 1.78% \$89.625 34% Butte \$56.48 CTA CTA 97 105 51.98% \$56.31 \$29.563 \$80.639 \$29.652 0.30% \$82.637 36% 83.094 \$89.276 \$30.634 1.287% \$87.125 35% Harthell \$56.48 CTA CTA 98 82 45.56% \$57.32 \$30.093 \$78.891 \$29.384 2.36% \$80.335 37% 83% Victor Valley \$54.35 CFT CTA 163 195 54.47% \$50.60 \$25.565 \$88.889 \$28.554 11.61% \$93.257 31% \$30.894 18.29.884 2.36% \$80.335 37% 83% Victor Valley \$54.35 CFT CTA 133 118 47.01% \$52.69 \$27.662 \$82.667 \$28.119 1.65% \$82.420 34% Palo Verde \$52.93 CTA CTA 40 24 37.50% \$52.93 \$27.778 \$77.241 \$27.788 0.04% \$82.42 34% \$81.44 \$45.50% \$52.95 \$83.371 \$27.689 6.94% \$85.321 32% 81% Allan Hancock \$52.72 CFT IND 165 136 45.18% \$43.85 \$23.021 \$77.154 \$27.424 19.20% \$77.154 36% \$78.840 \$80.36 \$30.40 CTA CTA 188 96 33.80% \$49.76 \$24.707 \$72.154 \$26.439 7.01% \$85.221 32% \$80.000 \$30.00 CTA CTA 184 44.57% \$47.00 \$24.707 \$72.154 \$26.439 7.01% \$73.131 36% \$80.000 \$30.34 CWA CTA 188 96 33.80% \$49.76 \$26.124 \$84.053 \$26.429 1.17% \$87.850.50 \$30.0000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000 \$30.000											. ,				0070
Mendocino-Lake	Santa Clarita														75%
Long Beach \$58.35 CTA CTA 358 221 38.17% \$7.33 \$30.098 \$88.276 \$30.634 1.78% \$89.825 34% Butte \$58.06 CWA CTA 186 167 47.31% \$51.44 \$27.006 \$78.407 \$30.482 12.87% \$87.125 35% Harthell \$56.48 CTA CTA 97 105 51.99% \$63.31 \$29.563 \$80.639 \$29.652 0.30% \$82.637 36% 83% Napa Valley \$55.97 CTA CTA 98 82 45.56% \$57.32 \$30.093 \$78.891 \$29.384 -2.36% \$80.335 37% 83% Victor Valley \$54.35 CFT CTA 163 195 54.47% \$50.60 \$25.565 \$88.899 \$29.8652 0.30% \$82.637 36% 83% San Bernardino \$53.56 CTA CTA 241 182 43.03% \$53.56 \$28.119 \$76.207 \$28.130 0.04% \$82.164 34% Shasta-Tehema \$53.56 CTA CTA 40 24 37.50% \$52.69 \$27.662 \$82.667 \$28.119 1.65% \$82.420 34% Shasta-Tehema \$52.74 CTA CTA 40 24 37.50% \$52.69 \$27.662 \$82.667 \$28.119 1.65% \$82.420 34% Shasta-Tehema \$52.74 CTA CTA 40 24 37.50% \$52.93 \$27.778 \$77.241 \$27.788 0.04% \$77.241 36% Shasta-Tehema \$52.74 CTA CTA 40 24 37.50% \$52.93 \$27.778 \$77.741 \$27.788 0.04% \$77.741 36% Shasta-Tehema \$52.74 CTA CTA 70 24 25.53% \$56.67 \$29.752 \$83.371 \$27.689 -6.94% \$85.321 32% 81% Allan Hancock \$52.27 CFT IND 165 136 45.18% \$43.85 \$23.021 \$77.154 \$27.442 19.20% \$77.154 36% 76% Siskiyous \$50.36 CTA CTA 51 41 44.57% \$47.06 \$24.707 \$72.154 \$26.439 7.01% \$73.131 36% Sequoias \$50.34 CWA CTA 188 96 33.80% \$49.76 \$26.124 \$84.053 \$26.429 1.17% \$87.850 30% 75% Compton \$50.11 CTA CTA 76 69 41.82% \$49.01 \$25.730 \$81.703 \$26.209 1.17% \$87.850 30% 75% Compton \$50.11 CTA CTA 76 76 96 69 41.82% \$49.01 \$25.730 \$81.703 \$26.209 1.47% \$90.9297 28% North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25.389 \$102.816 \$25.436 0.19% \$105.283 24% 80% S13.60 \$25.300 \$44.95 \$25.307 \$1.25.307 \$25.207 \$25.307 \$25.207	Mendocino-Lake												. ,		
Hartnell \$56.48 CTA CTA 97 105 51.98% \$56.31 \$29,563 \$80,639 \$2,652 0.30% \$82,637 36% 83% Napa Vailley \$55.97 CTA CTA 98 82 45.56% \$57.32 \$30.093 \$78,891 \$29,364 -2.36% \$80,335 37% 83% Victor Valley \$44.35 CFT CTA 163 195 54.47% \$50.60 \$25,565 888,889 \$28,534 11.61% \$93,227 31% San Bernardino \$53.56 CTA CTA 133 118 47.01% \$52.69 \$27,662 \$82,667 \$28,130 0.04% \$82,164 34% Shasta-Tehema \$53.56 CTA CTA 133 118 47.01% \$52.69 \$27,662 \$82,667 \$28,130 0.04% \$82,164 34% Shasta-Tehema \$52.93 CTA CTA 40 24 37.50% \$52.93 \$27,778 \$77,241 \$27,788 0.04% \$77,241 36% Vest Kern \$52.74 CTA CTA 70 24 25.53% \$56.67 \$29,752 \$83,371 \$27,689 -6.94% \$85.321 32% 81% Allan Hancock \$52.27 CFT IND 165 136 45.18% \$43.85 \$23,021 \$77,154 \$27,442 19.20% \$77,154 36% 76% Siskiyous \$50.36 CTA CTA 51 41 44.57% \$47.06 \$24,707 \$72,154 \$26,439 7.01% \$73,131 36% Sequoias \$50.34 CWA CTA 188 96 33.80% \$49.76 \$24,707 \$72,154 \$26,439 7.01% \$73,131 36% Compton \$50.11 CTA CTA 96 69 41.82% \$49.01 \$25,730 \$81,703 \$26,308 2.25% \$80,088 33% 88% Rancho Santiago \$49.53 CTA CTA 118 478 29.77% \$54.16 \$27,006 \$76,564 \$26,224 \$44,053 \$80,088 33% 88% Rancho Santiago \$49.53 CTA CTA 119 122 50.62% \$47.39 \$24,880 \$85,671 \$25,988 4.49% \$99,089 29% 79% North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% Copper Mountain \$48.43 CTA CTA 50 41 45.05% \$48.70 \$22,809 \$79,329 \$23,840 0.60% \$81,101 30% \$81,101 30% \$81,101 \$	Long Beach	\$58.35	CTA	CTA	358	221	38.17%	\$57.33	\$30,098	\$88,276	\$30,634	1.78%	\$89,825	34%	
Napa Valley	Butte														
Victor Valley	Hartnell														
San Bernardino															83%
Shasta-Tehema         \$53.56         CTA         CTA         133         118         47.01%         \$52.69         \$27,662         \$82,667         \$28,119         1.65%         \$82,420         34%           Palo Verde         \$52.93         CTA         CTA         40         24         37.50%         \$52.93         \$27,778         \$77,241         \$27,788         0.04%         \$77,241         36%           West Kern         \$52.77         CTA         CTA         CTA         70         24         25.53%         \$56.67         \$29,752         \$83,371         \$27,689         -6.94%         \$85,231         32%         81%           Allan Hancock         \$52.27         CFT         IND         165         136         45.18%         \$43.85         \$23,021         \$77,154         \$27,442         19.20%         \$77,154         32%         817,701         \$27,442         19.20%         \$77,154         326,439         7.01%         \$73,131         36%         56         66         \$41,827%         \$49.01         \$26,124         \$84,053         \$26,429         1.17%         \$87,550         30%         75%           Compton         \$50.11         CTA         CTA         184         78         29.77% <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	1							•							
Palo Verde \$52.93 CTA CTA 40 24 37.50% \$52.93 \$27,778 \$77,241 \$27,788 0.04% \$77,241 36% West Kern \$52.74 CTA CTA 70 24 25.53% \$66.67 \$29,752 \$83,371 \$27,689 -6.94% \$85,321 32% 81% Allan Hancock \$52.27 CFT IND 165 136 45.18% \$43.85 \$23,021 \$77,154 \$27,442 19.20% \$77,154 36% 76% Siskiyous \$50.36 CTA CTA 51 41 44.57% \$47.06 \$24,707 \$72,154 \$26,439 7.01% \$73,131 36% Sequoias \$50.34 CWA CTA 188 96 33.80% \$49.76 \$26,124 \$84,053 \$26,429 1.17% \$87,850 30% 75% Compton \$50.11 CTA CTA 96 69 41.82% \$49.01 \$25,730 \$81,703 \$26,308 2.25% \$80,526 33% Imperial \$50.01 CTA CTA 184 78 29,77% \$54.16 \$27,006 \$76,564 \$26,255 -2.78% \$80,088 33% 88% Rancho Santiago \$49.53 CTA* IND 358 346 49.15% \$51.85 \$27,221 \$90,464 \$26,003 -4.47% \$92,927 28% Supper Mountain \$48.43 CTA CTA 199 122 50.62% \$47.39 \$24,880 \$85,671 \$25,998 4.49% \$90,889 29% 79% State Center \$48.26 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% State Center \$48.26 CFT CFT 552 389 41.34% \$47.91 \$25,148 \$91,612 \$25,337 0.75% \$92,911 27% 75% Merced \$47.07 CTA CTA 79 54 35.76% \$43.91 \$23,053 \$81,910 \$24,712 7.20% \$81,910 30% Sequence \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,706 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 178 318 64.11% \$42.49 \$22,307 \$82,158 \$22,727 18.88% \$85,225 27% \$44.49 \$28,00 \$30.89 IND IND 334 170 33.73% \$30.89 \$16,217 0.00% \$83,790 19% \$25.56% \$45.20 \$25.56% \$45.20 \$25.20 \$25.56% \$45.20 \$25.20 \$25.56% \$45.20 \$25.20 \$25.20 \$25.56% \$45.20 \$25.20 \$25.56% \$45.20 \$25.20 \$25.20 \$25.56% \$25.20 \$25.20 \$25.50 \$25.20 \$25.50 \$25.20 \$25.5															
West Kern         \$52.74         CTA         CTA         70         24         25.53%         \$56.67         \$29,752         \$83,371         \$27,689         -6.94%         \$85,321         32%         81%           Allan Hancock         \$52.27         CFT         IND         165         136         45.18%         \$43.85         \$23,021         \$77,154         \$27,442         19.20%         \$77,154         36%         76%           Siskiyous         \$50.36         CTA         CTA         51         41         44.57%         \$47.06         \$24,707         \$72,154         \$26,439         7.01%         \$73,131         36%         76%           Compton         \$50.11         CTA         CTA         188         96         33.80%         \$49.76         \$26,124         \$84,053         \$26,429         1.17%         \$87,850         30%         75%           Compton         \$50.11         CTA         CTA         184         78         29.77%         \$54.16         \$27,006         \$76,564         \$26,255         -2.78%         \$80,088         33%         88%           Rancho Santiago         \$49.53         CTA         CTA         119         122         50.62%         \$47.39         \$2									. ,						
Allan Hancock \$52.27 CFT IND 165 136 45.18% \$43.85 \$23,021 \$77,154 \$27,442 19.20% \$77,154 36% 76% Siskiyous \$50.36 CTA CTA 51 41 44.57% \$47.06 \$24,707 \$72,154 \$26,439 7.01% \$73,131 36% Sequoias \$50.34 CWA CTA 188 96 33.80% \$49.76 \$26,124 \$84,053 \$26,429 1.17% \$87,850 30% 75% Compton \$50.11 CTA CTA 96 69 41.82% \$49.01 \$25,730 \$81,703 \$26,6308 2.25% \$80,526 33% Imperial \$50.01 CTA CTA 184 78 29.77% \$54.16 \$27,006 \$76,564 \$26,255 -2.78% \$80,088 33% 88% Rancho Santiago \$49.53 CTA * IND 358 346 49.15% \$51.85 \$27,221 \$90,464 \$26,003 -4.47% \$92,927 28% Obsert \$49.52 CTA CTA 119 122 50.62% \$47.39 \$24,880 \$85,671 \$25,998 4.49% \$90,889 29% 79% North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% Copper Mountain \$48.43 CTA CTA 33 38 53.52% \$48.73 \$25,583 \$78,245 \$25,426 -0.61% \$78,140 33% State Center \$48.26 CFT CFT 552 389 41.34% \$47.91 \$25,148 \$91,612 \$25,337 0.75% \$92,911 27% 75% Barstow \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 18 38 24 38.71% \$42.49 \$22,307 \$82,158 \$22,727 1.88% \$85,225 27% Uxlassen \$33.89 IND IND IND 334 170 33.73% \$30.89 \$16,217 83790 \$16,217 0.00% \$83,790 19% \$25.60 \$25.60 \$30.90 \$30.89 \$30.											. ,				81%
Siskiyous         \$50.36         CTA         CTA         51         41         44.57%         \$47.06         \$24,707         \$72,154         \$26,439         7.01%         \$73,131         36%           Sequoias         \$50.34         CWA         CTA         188         96         33.80%         \$49.76         \$26,124         \$84,053         \$26,429         1.17%         \$87,850         30%         75%           Compton         \$50.11         CTA         CTA         96         69         41.82%         \$49.01         \$25,730         \$81,703         \$26,308         2.25%         \$80,526         33%           Imperial         \$50.01         CTA         CTA         184         78         29.77%         \$54.16         \$27,006         \$76,564         \$26,525         -2.78%         \$80,088         33%         88%           Bancho Santiago         \$49.52         CTA         CTA         119         122         50.62%         \$47.39         \$24,880         \$85,671         \$25,998         4.49%         \$90,889         29%         79%           North Orange         \$48.45         CFT         CTA         587         392         40.04%         \$48.36         \$25,389         \$102,816	Allan Hancock														76%
Sequoias         \$50.34         CWA         CTA         188         96         33.80%         \$49.76         \$26,124         \$84,053         \$26,429         1.17%         \$87,850         30%         75%           Compton         \$50.11         CTA         CTA         96         69         41.82%         \$49.01         \$25,730         \$81,703         \$26,308         2.25%         \$80,526         33%           Imperial         \$50.01         CTA         CTA         184         78         29.77%         \$54.16         \$27,006         \$76,564         \$26,255         -2.78%         \$80,088         33%         88%           Rancho Santiago         \$49.53         CTA*         IND         358         346         49.15%         \$51.85         \$27,221         \$90,464         \$26,003         -4.47%         \$92,927         28%           Desert         \$49.52         CTA         CTA         119         122         50.62%         \$47.39         \$24,880         \$85,671         \$25,998         4.49%         \$90,889         29%         79%           North Orange         \$48.45         CFT         CTA         587         392         40.04%         \$48.36         \$25,389         \$102,816	Siskiyous														
Compton         \$50.11         CTA         CTA         96         69         41.82%         \$49.01         \$25,730         \$81,703         \$26,308         2.25%         \$80,526         33%           Imperial         \$50.01         CTA         CTA         184         78         29.77%         \$54.16         \$27,006         \$76,564         \$26,255         -2.78%         \$80,088         33%         88%           Rancho Santiago         \$49.53         CTA*         IND         358         346         49.15%         \$51.85         \$27,221         \$90,464         \$26,003         -4.47%         \$92,927         28%           Desert         \$49.52         CTA         CTA         119         122         50.62%         \$47.39         \$24,880         \$85,671         \$25,998         4.49%         \$90,889         29%         79%           North Orange         \$48.45         CFT         CTA         587         392         40.04%         \$48.36         \$25,389         \$102,816         \$25,436         0.19%         \$105,283         24%         80%           Copper Mountain         \$48.26         CFT         CFT         552         389         41.34%         \$47.91         \$25,148         \$91,612 <td>Sequoias</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$84,053</td> <td></td> <td></td> <td></td> <td>30%</td> <td>75%</td>	Sequoias									\$84,053				30%	75%
Rancho Santiago \$49.53 CTA * IND 358 346 49.15% \$51.85 \$27,221 \$90,464 \$26,003 -4.47% \$92,927 28% Desert \$49.52 CTA CTA 119 122 50.62% \$47.39 \$24,880 \$85,671 \$25,998 4.49% \$90,889 29% 79% North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% Copper Mountain \$48.43 CTA CTA 33 38 53.52% \$48.73 \$25,583 \$78,245 \$25,426 -0.61% \$78,140 33% State Center \$48.26 CFT CFT 552 389 41.34% \$47.91 \$25,148 \$91,612 \$25,337 0.75% \$92,911 27% 75% Merced \$47.07 CTA CTA 97 54 35.76% \$43.91 \$23,053 \$81,910 \$24,712 7.20% \$81,910 30% Barstow \$45.41 CTA 50 41 45.05% \$45.14 \$23,699 \$79,329 \$23,840 0.60% \$84,149 28% Feather River \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 46 47 50.54% \$44.43 \$23,326 \$70,215 \$23,394 0.29% \$70,934 33% 67% Mt. San Jacinto \$43.29 CWA CTA 178 318 64.11% \$42.49 \$22,307 \$82,158 \$22,727 1.88% \$85,225 27% Lassen \$33.69 IND IND 334 170 33.73% \$30.89 \$16,217 0.00% \$83,790 19%	Compton												\$80,526		
Desert \$49.52 CTA CTA 119 122 50.62% \$47.39 \$24,880 \$85,671 \$25,998 4.49% \$90,889 29% 79% North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% Copper Mountain \$48.43 CTA CTA 33 38 53.52% \$48.73 \$25,583 \$78,245 \$25,426 -0.61% \$78,140 33% State Center \$48.26 CFT CFT 552 389 41.34% \$47.91 \$25,148 \$91,612 \$25,337 0.75% \$92,911 27% 75% Merced \$47.07 CTA CTA 97 54 35.76% \$43.91 \$23,053 \$81,910 \$24,712 7.20% \$81,910 30% Barstow \$45.41 CTA 50 41 45.05% \$45.14 \$23,699 \$79,329 \$23,840 0.60% \$84,149 28% Feather River \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 46 47 50.54% \$44.43 \$23,326 \$70,215 \$23,394 0.29% \$70,934 33% 67% Mt. San Jacinto \$43.29 CWA CTA 178 318 64.11% \$42.49 \$22,307 \$82,158 \$22,727 1.88% \$85,225 27% Lassen \$34.55 CTA CTA 38 24 38.71% \$33.66 \$17,672 \$76,936 \$18,139 2.64% \$71,228 25% W. Valley /Mission \$30.89 IND IND 334 170 33.73% \$30.89 \$16,217 83790 \$16,217 0.00% \$83,790 19%	Imperial														88%
North Orange \$48.45 CFT CTA 587 392 40.04% \$48.36 \$25,389 \$102,816 \$25,436 0.19% \$105,283 24% 80% Copper Mountain \$48.43 CTA CTA 33 38 53.52% \$48.73 \$25,583 \$78,245 \$25,426 -0.61% \$78,140 33% State Center \$48.26 CFT CFT 552 389 41.34% \$47.91 \$25,148 \$91,612 \$25,337 0.75% \$92,911 27% 75% Merced \$47.07 CTA CTA 97 54 35.76% \$43.91 \$23,053 \$81,910 \$24,712 7.20% \$81,910 30% Barstow \$45.41 CTA 50 41 45.05% \$45.14 \$23,699 \$79,329 \$23,840 0.60% \$84,149 28% Feather River \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 46 47 50.54% \$44.43 \$23,326 \$70,215 \$23,394 0.29% \$70,934 33% 67% Mt. San Jacinto \$43.29 CWA CTA 178 318 64.11% \$42.49 \$22,307 \$82,158 \$22,727 1.88% \$85,225 27% Lassen \$34.55 CTA CTA 38 24 38.71% \$33.66 \$17,672 \$76,936 \$18,139 2.64% \$71,228 25% W. Valley /Mission \$30.89 IND IND 334 170 33.73% \$30.89 \$16,217 83790 \$16,217 0.00% \$83,790 19%	Rancho Santiago										. ,				
Copper Mountain         \$48.43         CTA         CTA         33         38         53.52%         \$48.73         \$25,583         \$78,245         \$25,426         -0.61%         \$78,140         33%           State Center         \$48.26         CFT         CFT         552         389         41.34%         \$47.91         \$25,148         \$91,612         \$25,337         0.75%         \$92,911         27%         75%           Merced         \$47.07         CTA         CTA         97         54         35.76%         \$43.91         \$23,053         \$81,910         \$24,712         7.20%         \$81,910         30%           Barstow         \$45.41         CTA         50         41         45.05%         \$45.14         \$23,699         \$79,329         \$23,840         0.60%         \$84,149         28%           Feather River         \$44.89         CFT         CFT         22         23         51.11%         \$47.23         \$24,796         \$77,910         \$23,567         -4.96%         \$79,301         30%           Lake Tahoe         \$44.56         CTA         CTA         46         47         50.54%         \$44.43         \$23,326         \$70,215         \$23,394         0.29%         \$70,934 <td>Desert</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Desert							•							
State Center         \$48.26         CFT         CFT         552         389         41.34%         \$47.91         \$25,148         \$91,612         \$25,337         0.75%         \$92,911         27%         75%           Merced         \$47.07         CTA         CTA         97         54         35.76%         \$43.91         \$23,053         \$81,910         \$24,712         7.20%         \$81,910         30%           Barstow         \$45.41         CTA         50         41         45.05%         \$45.14         \$23,053         \$81,910         \$24,712         7.20%         \$81,910         30%           Feather River         \$44.89         CFT         CFT         22         23         51.11%         \$47.23         \$24,796         \$77,910         \$23,567         -4.96%         \$79,301         30%           Lake Tahoe         \$44.56         CTA         CTA         46         47         50.54%         \$44.43         \$23,326         \$70,215         \$23,394         0.29%         \$70,934         33%         67%           Mt. San Jacinto         \$43.29         CWA         CTA         178         318         64.11%         \$42.49         \$22,307         \$82,158         \$22,727         1.88%	_														ŏU%
Merced         \$47.07         CTA         CTA         97         54         35.76%         \$43.91         \$23,053         \$81,910         \$24,712         7.20%         \$81,910         30%           Barstow         \$45.41         CTA         50         41         45.05%         \$45.14         \$23,699         \$79,329         \$23,840         0.60%         \$84,149         28%           Feather River         \$44.89         CFT         CFT         22         23         51.11%         \$47.23         \$24,796         \$77,910         \$23,567         -4.96%         \$79,301         30%           Lake Tahoe         \$44.56         CTA         CTA         46         47         50.54%         \$44.43         \$23,326         \$70,215         \$23,394         0.29%         \$70,934         33%         67%           Mt. San Jacinto         \$43.29         CWA         CTA         178         318         64.11%         \$42.49         \$22,307         \$82,158         \$22,727         1.88%         \$85,225         27%           Lassen         \$34.55         CTA         CTA         38         24         38.71%         \$33.66         \$17,672         \$76,936         \$18,139         2.64%         \$71,228															750/
Barstow \$45.41 CTA 50 41 45.05% \$45.14 \$23,699 \$79,329 \$23,840 0.60% \$84,149 28% Feather River \$44.89 CFT CFT 22 23 51.11% \$47.23 \$24,796 \$77,910 \$23,567 -4.96% \$79,301 30% Lake Tahoe \$44.56 CTA CTA 46 47 50.54% \$44.43 \$23,326 \$70,215 \$23,394 0.29% \$70,934 33% 67% Mt. San Jacinto \$43.29 CWA CTA 178 318 64.11% \$42.49 \$22,307 \$82,158 \$22,727 1.88% \$85,225 27% Lassen \$34.55 CTA CTA 38 24 38.71% \$33.66 \$17,672 \$76,936 \$18,139 2.64% \$71,228 25% W. Valley /Mission \$30.89 IND IND 334 170 33.73% \$30.89 \$16,217 83790 \$16,217 0.00% \$83,790 19% Total FTE 19446 15101															13/0
Feather River         \$44.89         CFT         CFT         22         23         51.11%         \$47.23         \$24,796         \$77,910         \$23,567         -4.96%         \$79,301         30%           Lake Tahoe         \$44.56         CTA         CTA         46         47         50.54%         \$44.43         \$23,326         \$70,215         \$23,394         0.29%         \$70,934         33%         67%           Mt. San Jacinto         \$43.29         CWA         CTA         178         318         64.11%         \$42.49         \$22,307         \$82,158         \$22,727         1.88%         \$85,225         27%           Lassen         \$34.55         CTA         CTA         38         24         38.71%         \$33.66         \$17,672         \$76,936         \$18,139         2.64%         \$71,228         25%           W. Valley /Mission         \$30.89         IND         IND         334         170         33.73%         \$30.89         \$16,217         83790         \$16,217         0.00%         \$83,790         19%			OIA												
Lake Tahoe       \$44.56       CTA       CTA       46       47       50.54%       \$44.43       \$23,326       \$70,215       \$23,394       0.29%       \$70,934       33%       67%         Mt. San Jacinto       \$43.29       CWA       CTA       178       318       64.11%       \$42.49       \$22,307       \$82,158       \$22,727       1.88%       \$85,225       27%         Lassen       \$34.55       CTA       CTA       38       24       38.71%       \$33.66       \$17,672       \$76,936       \$18,139       2.64%       \$71,228       25%         W. Valley /Mission       \$30.89       IND       IND       334       170       33.73%       \$30.89       \$16,217       83790       \$16,217       0.00%       \$83,790       19%         Total FTE       19446       15101       15101       15101       15101       15101       15101       15101       15101	Feather River		CFT												
Mt. San Jacinto         \$43.29         CWA         CTA         178         318         64.11%         \$42.49         \$22,307         \$82,158         \$22,727         1.88%         \$85,225         27%           Lassen         \$34.55         CTA         CTA         38         24         38.71%         \$33.66         \$17,672         \$76,936         \$18,139         2.64%         \$71,228         25%           W. Valley /Mission         \$30.89         IND         IND         334         170         33.73%         \$30.89         \$16,217         83790         \$16,217         0.00%         \$83,790         19%           Total FTE         19446         15101         5101	Lake Tahoe														67%
Lassen       \$34.55       CTA       CTA       38       24       38.71%       \$33.66       \$17,672       \$76,936       \$18,139       2.64%       \$71,228       25%         W. Valley /Mission       \$30.89       IND       IND       334       170       33.73%       \$30.89       \$16,217       83790       \$16,217       0.00%       \$83,790       19%         Total FTE       19446       15101	Mt. San Jacinto														
<b>Total FTE</b> 19446 15101	Lassen							\$33.66							
	W. Valley /Mission	\$30.89					33.73%	\$30.89	\$16,217	83790	\$16,217	0.00%	\$83,790	19%	
Statewide AVERAGE   \$64.99   \$62.36   \$32,721   \$83,963   \$34,122   4%   \$86,459   39%   76%			Tota	IFTE	19446	15101					<u> </u>				
	Statewide AVERAGE	\$64.99						\$62.36	\$32,721	\$83,963	\$34,122	4%	\$86,459	39%	76%



## IS BEING AN ACADEMIC JERK THE SECRET TO SUCCESS?

"Academic assholes and the circle of niceness" by Dr. Inger Mewburn, director of research training at Australian National University, Canberra, on her blog The Thesis Whisperer at thesiswhisperer.com. Reprinted with permission (and with apologies from your editor to those readers who may be offended by certain language).

Two of my favourite people in the academic world are my friends Rachael Pitt (aka @thefellowette) and Nigel Palmer. Whenever we have a catch up, which is sadly rare, we have a fine old time talking shop over beer and chips (well lemonade in my case, but you get the picture).

Some time ago Rachael started calling us 'The B Team' because we were all appointed on a level B in the Australian university pay-scale system (academic Level B is not quite shit kicker entry level academia that's level A just in case you were wondering – but it's pretty close). I always go home feeling a warm glow of collegiality after a B team talk, convinced that being an academic is the best job in the entire world. Rachael reckons that this positive glow is a result of the 'circle of niceness' we create just by being together and talking about ideas with honesty and openness.

Anyway, just after I announced my appointment as director of research training at ANU, the B team met to get our nerd on. As we ate chips we talked about my new job, the ageing academic workforce, research

to gossiping — as you do.

All of us had a story or two to tell about academic colleagues who had been rude, dismissive, passive aggressive or even outright hostile to us in the workplace. We had encountered this behaviour from people at level C, D and E, further up in the academic pecking order, but agreed it was most depressing when our fellow level Bs acted like jerks.

As we talked we started to wonder: do you get further in academia if you are a jerk?

Jerks step on, belittle or otherwise sabotage their academic colleagues. The most common method is by criticising their opinions in public, at a conference or in a seminar and by trash talking them in private. Some ambitious sorts work to cut out others, whom they see as competitors, from opportunity. I'm sure it's not just academics on the payroll who have to deal with this kind of jerky academic behaviour. On the feedback page to the Whisperer I occasionally get comments from PhD students who have found themselves on the receiving end — especially during seminar presentations.

I assume people act like jerks because they think they have something to gain, and maybe they are right.

In his best selling book The No Asshole Rule Robert Sutton, a professor at Stanford University, has a lot to say on the topic of, well, assholes in the workplace. The book is erudite and amusing in equal measures and well

Originally published 02/12/2013 as student retention rates. Then we got worth reading especially for the final chapter where Sutton examines the advantages of being a jerk. He cites work by Teresa Amabile, who did a series of controlled experiments using fictitious book reviews. While the reviews themselves essentially made the same observations about the books, the tone in which the reviewers expressed their observations was tweaked to be either nice or nasty. What Amabile found was:

> ... negative or unkind people were seen as less likeable but more intelligent, competent and expert than those who expressed the same messages in gentler ways.

Huh?

This sentence made me think about the nasty cleverness that some academics display when they comment on student work in front of their peers. Displaying cleverness during PhD seminars and during talks at conferences is a way academics show off their scholarly prowess to each other, sometimes at the expense of the student. Cleverness is a form of currency in academia; or 'cultural capital' if you like. If other academics think you are clever they will listen to you more; you will be invited to speak at other institutions, to sit on panels and join important committees and boards. Appearing clever is a route to power and promotion. If performing like an jerk in a public forum creates the perverse impression that you are more clever than others who do not, there is a clear incentive to behave this

Sutton claims only a small

percentage of people who act like jerks are actually sociopaths (he amusingly calls them 'flaming assholes') and talks about how jerk behaviour is contagious. He argues that it's easy for jerk behaviour to become normalised in the workplace because, most of the time, the jerks are not called to account. So it's possible that many academics are acting like jerks without even being aware of it.

How does it happen? The budding jerk has learned, perhaps subconsciously, that other people interrupt them less if they use stronger language. They get attention: more air time in panel discussions and at conferences. Other budding jerks will watch strong language being used and then imitate the behaviour. No one publicly objects to the language being used, even if the student is clearly upset, and nasty behaviour gets reinforced. As time goes on the culture progressively becomes more poisonous and gets transmitted to the students. Students who are upset by the behaviour of academic jerks are often counselled, often by their peers, that "this is how things are done around here". Those who refuse to accept the culture are made to feel abnormal because, in a literal sense, they are – if being normal is to be a

Not all academic cultures are badly afflicted by assholery, but many are. I don't know about you, but seen this way, some of the sicker academic cultures suddenly make much more

continued on 7

CFT

is the voice for part-time and non-tenure track faculty in California

#### Members of the CFT Part-Time Faculty Committee

Phyllis Eckler, Co-Chair Glendale College Guild peckler@sbcglobal.net

John Govsky, Co-Chair Cabrillo College Federation of Teachers john@teacherjohn.com

Hugo Aparicio San Francisco Community College District Federation of Teachers haparicio@aft2121.org

Sandy Baringer UC-AFT Riverside sbaringer@gmail.com Natasha Baumann Adjunct Faculty United Iuned9@yahoo.com

Danielle Blanchard Part-Time Faculty Association of Alan Hancock College daniblanchard@att.net

Lisa Chaddock AFT Guild, San Diego and Grossmont-Cuyamca Community Colleges lisachaddock@yahoo.com

Linda Chan Citrus College Adjunct Faculty Federation linda.chan42@gmail.com

AFT Guild, San Diego and Grossmont-Cuyamaca Community Colleges imduckles@gmail.com Ian Duckles Julie Gamberg Glendale College Guild juliegam@earthlink.net

**Abel Macias** 

AFT Guild, San Diego and Grossmont-Cuyamaca Community Colleges abel.macias@yahoo.com

John Milhone AFT College Staff Guild - Los Angeles millhojp@piercecollege.edu

Christina Moore Palomar Faculty Federation | Iafenix2000@gmail.com Amy Roberts Los Angeles College Faculty Guild aroberts@aft1521.org Jory Segal San Jose/Evergreen Faculty Association segaljory@gmail.com

Linda Sneed Los Rios College Federation of Teachers lindasneed@lrcft.org Los Angeles College Faculty Guild ktaira@gmail.com Ken Taira

#### Part-timer representatives to the CFT Community College Council

Linda Chan • John Govsky • Amy Roberts • Linda Sneed

**CFT Vice Presidents** 

John Govsky • Linda Sneed

California Federation of Teachers AFT, AFL-CIO

cft.org

Joshua Pechthalt President

Jeffery M. Freitas Secretary Treasurer

L. Lacy Barnes Senior Vice President

A Union of Professionals

## SCPFA SCPFA St. 1998 ASSOCIA

#### continued from 6

sense. This theory might explain why senior academics are sometimes nicer and more generous to their colleagues than than those lower in the pecking order. If jerk behaviour is a route to power, those who already have positions of power in the hierarchy and are widely acknowledged to be clever, have less reason to use it.

To be honest with you, seen through this lens, my career trajectory makes more sense too. I am not comfortable being a jerk, although I'm not going to claim I've never been one. I have certainly acted like a jerk in public a time or two in the past, especially when I was an architecture academic where a culture of vicious critique is quite normalised. But I'd rather collaborate than compete and I don't like confrontation.

I have quality research publications and a good public profile for my scholarly work, yet I found it hard to get advancement in my previous institution.

I wonder now if this is because I am too nice and, as a consequence, people tended to underestimate my intelligence. I think it's no coincidence that my career has only taken off with this blog. The blog is a safe space for me to show off display my knowledge and expertise without having to get into a pissing match.

Like Sutton I am deeply uncomfortable with the observation that being a jerk can be advantageous for your career. Sutton takes a whole book to talk through the benefits of not being an asshole and I want to believe him. He clearly shows that there are real costs to organisations for putting

up with jerk behaviour. Put simply, the nice clever people leave. I suspect this happens in academia all the time. It's a vicious cycle which means people who are more comfortable being a jerk easily outnumber those who find this behaviour obnoxious.

Ultimately we are all diminished when clever people walk away from academia. So what can we do? It's tempting to point the finger at senior academics for creating a poor workplace culture, but I've experienced this behaviour from people at all levels of the academic hierarchy. We need to work together to break the circle of nastiness.

It's up to all of us to be aware that we have a potential bias in the way we judge others; to be aware that being clever comes in nice and nasty packages.

I think we would all prefer, for the sake of a better workplace, that people tried to be nice rather than nasty when giving other people, especially students, criticism about their work. Criticism can be gently and firmly applied, it doesn't have to be laced with vitriol.

It's hard to do, but wherever possible we should work on creating circles of niceness. We can do this by being attentive to our own actions. Next time you have to talk in public about someone else's work really listen to yourself. Are you picking up a prevailing culture of assholery?

I must admit I am at a bit of a loss for other things we can do to make academia a kinder place. Do you have any ideas?

Find Dr. Mewburn on her blog at thesiswhisperer.com, or follow her on Twitter @thesiswhisperer.

## Somebody is missing from this family portrait.



Faculty are encouraged to think of themselves as part of a family. When times get tough, the work place family is asked to come together to weather the storm. When times are plentiful, faculty are commended and told, "Good job!"

The problem is, few colleges consider all of their faculty to be members of the family.

Usually paid only for hours teaching in the classroom, often with few steps, many part-time faculty cobble together a living working on multiple campuses, never able to get to know their colleagues.

#### Real Representation for Part-time Faculty



**UPTE-CWA** – over 15,000 members strong – represents part-time faculty at these community colleges:

#### **Butte College**

Part-Time Faculty Association (PFA-UPTE)
Contact: Stacey Burk, burksst@butte.edu

#### College of the Sequoias

Contact: Don Nikkel, cos@upte-cwa.org

#### Mt. San Jacinto

Contact: Robert Melsh, rmelsh@msjc.edu, 951-276-0016



UPTE-CWA supports the efforts of students, faculty and staff to keep San Francisco Community College open and accredited.

#### **University Professional & Technical Employees**

Communications Workers of America Local 9119

(510) 704-UPTE \* www.upte.org info@upte-cwa.org

Few colleges offer health benefits of any kind to their part-time faculty. Fearing reprisal, or the loss of an assignment, part-time faculty are often reluctant to use paid sick days when they are available.

Basic office supplies for part-time faculty are not regularly budgeted, while professional tools such as business cards, are outright refused.

Colleges save on costs by not paying part-time faculty to conduct office hours. If office space is available for part-time faculty use, it's usually a shared space lacking in privacy that has been previously rejected by others.

ONTO REPORT TO THE PROPERTY OF THE PROPERTY OF

Part-time faculty are rarely paid to write SLOs. However, a growing number of colleges are adding creative language to job descriptions that makes part timers responsible for SLO tasks (such as writing).

Part-time faculty are rarely included on decision making bodies. Management neglects to inform them of meeting schedules. When part-time faculty are able to participate, they do so as "volunteers."



Brought to you by the CCA Part-Time Faculty Issues Committee.
Color version of this poster available at www.cpfa.org.
Please cut out, copy and post on your campus!
www.cca4me.org/issues\_action/part\_time/



## HIGH COST OF ACCREDITATION DRIVES SOME COLLEGES TO "SHOP AROUND" FOR BETTER DEALS

by Con Chapman, Cronk News Lifestyles Editor

RUSSELLVILLE, Kentucky. This small town holds few distinctions to attract students to Southwest Kentucky State College, a fact that Dean Floyd Morglin works hard to counter.

"We remain the only institution of higher learning located in a town with three double letters," he notes with subdued pride. "We're thinking of adding a Bookkeeping major to capitalize on it."

But SKSC's lack of prestige isn't solely attributable to its location. "We struggle with accreditation," Morglin admits. "I thought once I got my PhD I wouldn't have to take any more tests, but those people won't get off my back."

Morglin refers to his accrediting body, the Midwestern Commission on Public Colleges, which placed his school on probation last year after a



review noted a lack of cappuccino cup holders on armchairs in the faculty lounge. "Every time I turn around they're making us spend money on non-essentials like books for the library."

The aspect of accreditation that is most troubling to SKSC trustees is the examining body's fee, however, a midfive figure charge that is assessed even if the college doesn't get a passing grade.

License No. 0451271

"What's the difference between a flock of starlings and an accreditation team?"

Board Chair Nowell Peterson, Jr. asks wryly. When this reporter draws a blank, he says "A flock of starlings will fly into town and shit on your head for a week but won't send you a bill for it."

So the school and others like it are fighting back, shopping for lower-cost alternatives to the big accrediting bodies. "We put it out to bid and got two competing proposals, which we're going to look at real hard," says Morglin.

The first was from Bluegrass Replacement Windows and College Accreditation, a four-person operation that hopes to get ancillary business if selected. "We don't need to go inside the library to scope this one out," says owner Ted Gray. "I drove by and was really impressed with the number and variety of windows they've got out there."

Another company that expressed interest was Raceway Rebuilt Engines and Council of Schools and Colleges, located in a run-down concrete block building on US Highway 68. Chief examiner Tony "Pigpen" Murillo says the humble headquarters are deceptive, and that he's ready to hit the ground running if his firm is selected.

"I don't think either of the other bidders has as much experience as I do," he notes as he scrubs oil off his hands with an abrasive hand cleaner. "I went to three colleges in two years before dropping out."

Originally published at CronkNews com

Originally published at CronkNews.com 09/20/13. Reprinted with permission.

#### "Covered" continued from page 3

health insurance companies that you know: BlueCross, BlueShield, Kaiser, HealthNet and more.

The plans will be offered in four levels: Bronze, Silver, Gold, and Platinum. Benefits offered will include primary care visits, generic medication, lab testing, brand name medication. Many other services are offered also. The plans offered will include the same or more of the benefits you receive now.

Most people in California will benefit from have Covered California. Here are some examples.

 Occupation: Part-time teacher Salary: \$29,000 /yr Age: 52

Dependents: 0

- •A health insurance policy from Covered California Gold plan in LA HealthNet HMO would cost out of pocket \$218.00 a month. Or a Blue Shield Gold PPO would cost \$350 a month. The lowest would be \$97 a month HMO L.A. Care.
  - 2. Occupation: Part-time teacher Salary: \$58,000 Age: 48, spouse 48

Dependents: 2 children under 18 years old

• A health insurance policy from Covered California in Sacramento would cost for a Silver Enhanced 73 BlueCross PPO \$317 a month, Anthem

BlueCross PPO bronze \$59 a month.

- 3. Occupation: Part-time teacher Salary: \$32,000 Age: 59 spouse 44 Dependents: 0
- A health insurance policy from Covered California Silver Enhanced 87 will cost \$95 a month, the lowest PPO would be \$69 a month.

Covered California is going to be good for some people in California. Maybe you will be one of the millions it does help. I hope so! I can help you sign up or just give you information. Also if you would like me to come to your campus and talk with you and others in CPFA let me know.

If you would like to talk to someone about Covered California you can call me at 800-811-0793 or email scott@ lucasins.com. My website is www. lucasins.com.

#### "Twilight" continued from page 3

• "We don't want to exploit you more than you already are."

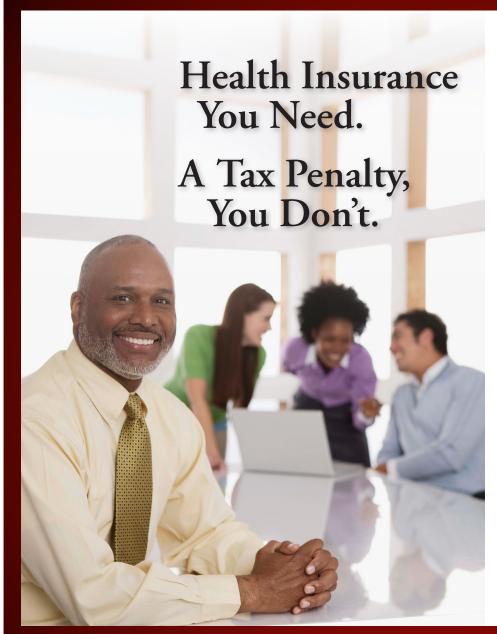
Really, these arguments are both disingenuous and insulting.

So, treat us as professionals with professional duties, expectations and responsibilities then pay us for doing them and make it a priority, not what to do if we happen to have money left over.

So, there we are. We are stuck in a system that does not "legally" recognize us for our abilities, education and contributions; nor does it recognize the exploitation, prejudice and discrimination we face.

These are my most humble observations after 30 years of being a "temporary", part-time faculty member.

Deborah Dahl Shanks teaches at Diablo Valley College and can be reached at deborahadahl@aol.com.



On January 1, 2014 Federal law requires **everyone** to have health insurance or you could receive a tax penalty. Keenan & Associates can help!

Find the health insurance that's best for you and your family. For over 40 years, Keenan has exclusively served Californians. We offer all the major health plans.

Visit **www.KeenanDirect.com** to find out if you are eligible for a federal premium subsidy with our online calculator. If you are eligible, Keenan can assist you in selecting coverage through the Covered California health insurance exchange.

Contacting us is easy - we are as close as your phone or computer

Toll Free: 1-855-6Keenan (1-855-653-3626)

8 am to 6 pm, Monday–Friday
Online: www.KeenanDirect.com 24/7

There is no obligation for you to find out more. We invite you to find out coverage available in your community and explore Dental, Vision, Life and other insurance options.

Act **today** to make sure you have the coverage you need for January 1, 2014!

